

**Caerphilly County Borough Council  
Business Plan Assumptions  
Operating Account**  
(expressed in money terms)

		Income					Expenditure											Net Operating		Surplus (Deficit) for the Year		Surplus (Deficit) b/fwd		Surplus (Deficit) c/fwd	
Year	Year	Net rent Income £,000	Other income £,000	Misc Income £,000	HRA Subsidy Receivable £,000	Total Income £,000	Managt. £,000	Depreciation £,000	Maint. £,000	Contribution to Repairs Account £,000	Debt Charges £,000	Other Revenue spend £,000	HRA Cost of Rent Rebates £,000	Misc expenses £,000	HRA Subsidy Payable £,000	Total expenses £,000	Net Operating (Expenditure) £,000	RCCO £,000	Depreciation adjustment £,000	Surplus (Deficit) for the Year £,000	Surplus (Deficit) b/fwd £,000	Interest £,000	Surplus (Deficit) c/fwd £,000		
1	2023.24	54,473	315	3	0	54,791	(17,885)	0	(12,205)	0	(8,078)	0	0	(1,019)	0	(39,187)	15,604	(23,040)	0	(7,436)	24,586	209	17,359		
2	2024.25	56,235	323	3	0	56,561	(18,543)	0	(12,727)	0	(8,616)	0	0	(1,050)	0	(40,935)	15,626	(31,796)	0	(16,170)	17,359	93	1,281		
3	2025.26	59,024	329	3	0	59,356	(19,007)	0	(13,250)	0	(9,202)	0	0	(1,071)	0	(43,529)	15,827	(15,895)	0	(68)	1,281	12	1,226		
4	2026.27	61,556	334	3	0	61,894	(19,437)	0	(13,850)	0	(10,885)	0	0	(1,092)	0	(45,264)	16,630	(2,726)	0	13,904	1,226	82	15,212		
5	2027.28	63,687	340	3	0	64,031	(19,845)	0	(14,363)	0	(10,556)	0	0	(1,114)	0	(45,877)	18,154	(18,430)	0	(277)	15,212	151	15,086		
6	2028.29	65,580	346	3	0	65,929	(20,242)	0	(14,650)	0	(10,083)	0	0	(1,136)	0	(46,111)	19,819	(23,575)	0	(3,757)	15,086	132	11,461		
7	2029.30	67,529	352	3	0	67,884	(20,647)	0	(14,943)	0	(9,819)	0	0	(1,159)	0	(46,568)	21,317	(24,194)	0	(2,877)	11,461	100	8,684		
8	2030.31	69,536	358	3	0	69,898	(21,060)	0	(15,242)	0	(9,589)	0	0	(1,182)	0	(47,073)	22,825	(24,825)	0	(2,000)	8,684	77	6,761		
9	2031.32	71,603	364	4	0	71,971	(21,481)	0	(15,547)	0	(9,431)	0	0	(1,206)	0	(47,664)	24,307	(25,469)	0	(1,162)	6,761	62	5,660		
10	2032.33	73,732	371	4	0	74,106	(21,911)	0	(15,858)	0	(9,134)	0	0	(1,230)	0	(48,132)	25,974	(26,125)	0	(51)	5,660	56	5,565		
11	2033.34	75,924	377	4	0	76,305	(22,349)	0	(16,175)	0	(8,948)	0	0	(1,254)	0	(48,726)	27,579	(26,795)	0	784	5,565	60	6,408		
12	2034.35	78,181	384	4	0	78,569	(22,796)	0	(16,498)	0	(8,784)	0	0	(1,279)	0	(49,357)	29,212	(27,478)	0	1,733	6,408	73	8,214		
13	2035.36	80,506	391	4	0	80,901	(23,252)	0	(16,828)	0	(8,581)	0	0	(1,305)	0	(49,966)	30,935	(28,175)	0	2,760	8,214	96	11,070		
14	2036.37	82,900	398	4	0	83,302	(23,717)	0	(17,165)	0	(8,307)	0	0	(1,331)	0	(50,520)	32,782	(28,886)	0	3,897	11,070	130	15,097		
15	2037.38	85,366	405	4	0	85,775	(24,191)	0	(17,508)	0	(8,032)	0	0	(1,358)	0	(51,089)	34,686	(29,611)	0	5,075	15,097	176	20,349		
16	2038.39	87,905	412	4	0	88,321	(24,675)	0	(17,858)	0	(7,893)	0	0	(1,385)	0	(51,811)	36,510	(30,350)	0	6,160	20,349	234	26,743		
17	2039.40	90,520	419	4	0	90,944	(25,168)	0	(18,215)	0	(7,713)	0	(24)	(1,413)	0	(52,533)	38,411	(31,104)	0	7,306	26,743	304	34,353		
18	2040.41	93,213	427	4	0	93,644	(25,672)	0	(18,580)	0	(7,493)	0	(81)	(1,441)	0	(53,266)	40,378	(31,874)	0	8,504	34,353	386	43,243		
19	2041.42	95,987	434	4	0	96,425	(26,185)	0	(18,951)	0	(7,326)	0	(142)	(1,470)	0	(54,074)	42,351	(32,658)	0	9,693	43,243	481	53,416		
20	2042.43	98,843	442	4	0	99,289	(26,709)	0	(19,330)	0	(7,206)	0	(199)	(1,499)	0	(54,943)	44,346	(33,459)	0	10,887	53,416	589	64,892		
21	2043.44	101,784	450	5	0	102,239	(27,243)	0	(19,717)	0	(7,105)	0	(260)	(1,529)	0	(55,854)	46,385	(34,275)	0	12,109	64,892	709	77,711		
22	2044.45	104,813	458	5	0	105,276	(27,788)	0	(20,111)	0	(6,910)	0	(324)	(1,560)	0	(56,692)	48,584	(35,108)	0	13,476	77,711	844	92,031		
23	2045.46	107,933	466	5	0	108,404	(28,344)	0	(20,513)	0	(6,685)	0	(384)	(1,591)	0	(57,517)	50,887	(35,957)	0	14,930	92,031	995	107,956		
24	2046.47	111,146	475	5	0	111,625	(28,911)	0	(20,924)	0	(6,499)	0	(456)	(1,623)	0	(58,412)	53,214	(36,824)	0	16,390	107,956	1,162	125,507		
25	2047.48	114,454	483	5	0	114,943	(29,489)	0	(21,342)	0	(6,348)	0	(523)	(1,655)	0	(59,357)	55,585	(37,708)	0	17,878	125,507	1,344	144,730		
26	2048.49	117,862	492	5	0	118,359	(30,079)	0	(21,769)	0	(6,263)	0	(594)	(1,688)	0	(60,393)	57,965	(38,609)	0	19,357	144,730	1,544	165,630		
27	2049.50	121,371	501	5	0	121,877	(30,680)	0	(22,204)	0	(6,182)	0	(669)	(1,722)	0	(61,458)	60,419	(39,528)	0	20,891	165,630	1,761	188,282		
28	2050.51	124,985	510	5	0	125,500	(31,294)	0	(22,648)	0	(6,097)	0	(740)	(1,756)	0	(62,536)	62,964	(40,466)	0	22,498	188,282	1,995	212,775		
29	#N/A	128,706	520	5	0	129,231	(31,920)	0	(23,101)	0	(6,013)	0	(814)	(1,791)	0	(63,640)	65,591	(41,423)	0	24,168	212,775	2,249	239,192		
30	#N/A	132,539	529	5	0	133,074	(32,558)	0	(23,563)	0	(5,901)	0	(901)	(1,827)	0	(64,751)	68,323	(42,398)	0	25,924	239,192	2,522	267,638		

DO NOT DELETE

Working Balance check	Cashflow Balance check	WG return rev fund	rev exp
0	0	55,000	-39,187
0	0	56,654	-40,935
0	0	59,369	-43,529
0	0	61,976	-45,264
0	0	64,182	-45,877
0	0	66,061	-46,111
0	0	67,985	-46,568
0	0	69,975	-47,073
0	0	72,033	-47,664
0	0	74,162	-48,132
0	0	76,364	-48,726
0	0	78,642	-49,357
0	0	80,997	-49,966
0	0	83,432	-50,520
0	0	85,951	-51,089
0	0	88,556	-51,811
0	0	91,248	-52,533
0	0	94,030	-53,266
0	0	96,906	-54,074
0	0	99,878	-54,943
0	0	102,948	-55,854
0	0	106,121	-56,692
0	0	109,399	-57,517
0	0	112,787	-58,412
0	0	116,287	-59,357
0	0	119,903	-60,393
0	0	123,638	-61,458
0	0	127,495	-62,536
0	0	131,480	-63,640
0	0	135,595	-64,751